

## MENTAL WELLNESS IN EMS

Workforce Stability and Occupational Stress Among
Urban and Rural EMS Professionals in Michigan
2025



Needs assessment conducted, and report prepared, by: Blue Wall Institute

Commissioned by:
Michigan Rural EMS Network





### **ACKNOWLEDGMENTS**

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#### From the Executive Director

On behalf of the Michigan Rural EMS Network (MiREMS), I extend our sincere appreciation to the Blue Wall Institute for their work in designing, administering, and analyzing this important assessment on mental health, workforce stability, and occupational stress among EMS professionals in Michigan.

Special thanks to Dr. Olivia Johnson, Founder, and Dr. Jorey L. Krawczyn for their expertise, insight, and dedication to elevating the voices of Michigan's EMS workforce through data and research.

We are grateful to the Michigan Health Endowment Fund for their generous support of this project. Their investment in our mental wellness initiative has made it possible for MiREMS and our partners to identify needs, reduce stigma, and advocate for change that supports the well-being of those on the front lines. I would also like to recognize the MiREMS staff and board of directors, and our project partners, for their commitment to this project and to the first responders we serve.

Since 2004, MiREMS has served as a trusted leader in advancing forward-thinking initiatives that drive innovative solutions and create lasting change. Our work is driven by a deep commitment to enhance the well-being of first responders and the sustainability of their agencies, across rural Michigan. We remain dedicated to collaborative efforts with others who share in a passion for our mission.

Most importantly, we extend heartfelt thanks to the 1,153 EMS professionals who completed the survey. Each individual's willingness to share their experiences is a powerful act of courage which shines a light on challenges that often go unspoken, and contributes meaningfully to efforts to improve support across the profession.

Leslie Hall Michigan Rural EMS Network





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#### **BACKGROUND**

Michigan Rural EMS Network, in collaboration with Blue Wall Institute, conducted a needs assessment survey in early 2025 that focused on EMS professionals across the state of Michigan and explored job satisfaction, mental health, occupational stress, and systemic challenges in both urban and rural work environments. With increasing concerns about burnout, exposure to trauma, and mental health stigma in the emergency services field, this research aimed to provide actionable data to inform policies, training programs, and future wellness initiatives.

#### **Primary Objectives**

- Assess exposure to trauma and emotional consequences
- Evaluate organizational structures, resources, and mental health access
- Identify risks for burnout and suicide among EMS personnel

#### Survey Reach and Response Rate

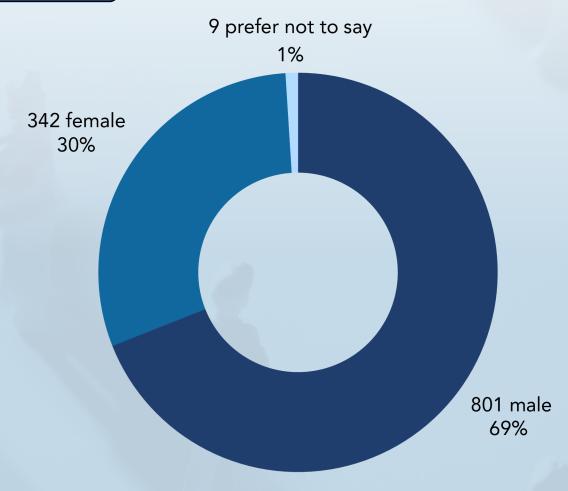
- Total Responses: 1153
- Urban-centric counties: The majority of responses indicated Urban
- The survey did not explicitly collect data on whether EMS agencies were urban or rural. However, by individually reviewing the zip codes provided, it was determined that the majority of responses came from agencies located in urban areas.





## **DEMOGRAPHICS**

#### Gender:



- 801 Male (69%)
- 342 Female (30%)
- 9 Prefer not to say (1%)
- 1 Non-binary (0%)

Age range: Primary concentration between 38 and 55 years. The average age is 48.6 years. The average age of survey respondents is 48.6 years.

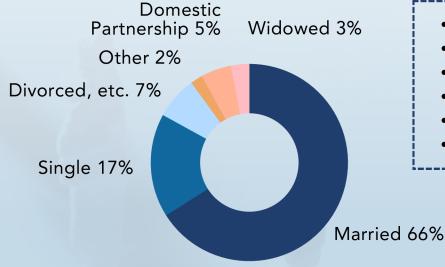
To see a full breakdown of ages, see Appendix 1.





## **DEMOGRAPHICS**

#### **Marital Status:**



• Married: 66%

• Single: 17%

• Divorced, etc.: 7%

• Domestic Partnership: 5%

• Widowed: 2%

• Other: 3%

#### Relationship Satisfaction:



- Satisfied or Very Satisfied: 76%
- Neutral, Unsatisfied, Very Unsatisfied: 23%

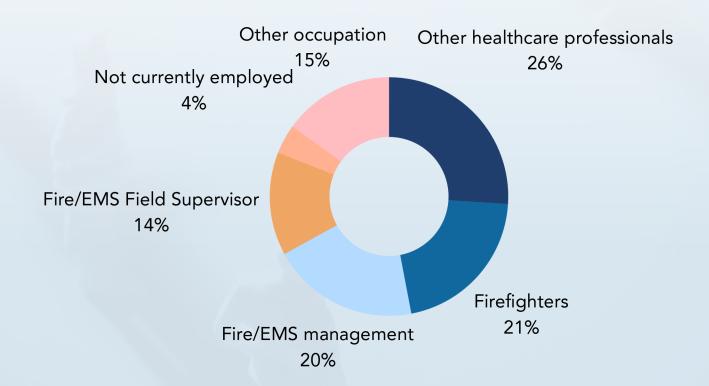
23% Neutral, Unsatisfied, or Very Unsatisfied





## **DEMOGRAPHICS**

#### Work Role:



- 26% Other Healthcare Professionals
- 21% Firefighters
- 20% Fire/EMS Management
- 14% Fire/EMS Field Supervisor
- 15% Other Occupation
- 4% Not Currently Employed





## URBAN VS. RURAL PROFILE

### **Urban EMS**

### **Rural EMS**

Heavily represented by full-time staff with consistent agency resources

Dependent on volunteers and mixed-structure agencies; often underfunded and geographically isolated



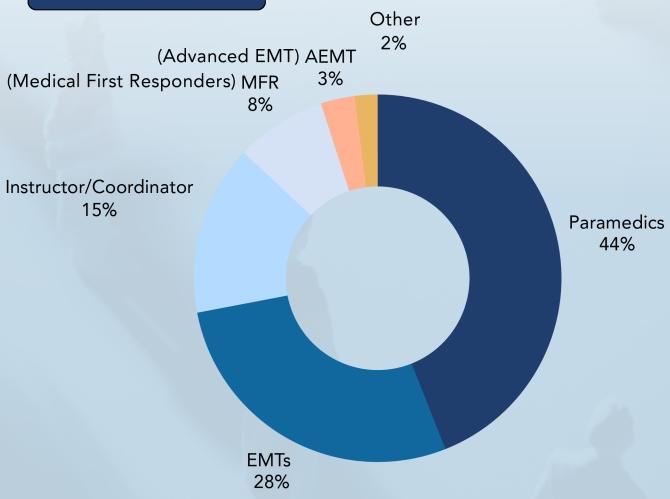




## CERTIFICATION, WORKLOAD, AND EMPLOYMENT STRUCTURE

#### Certification Breakdown



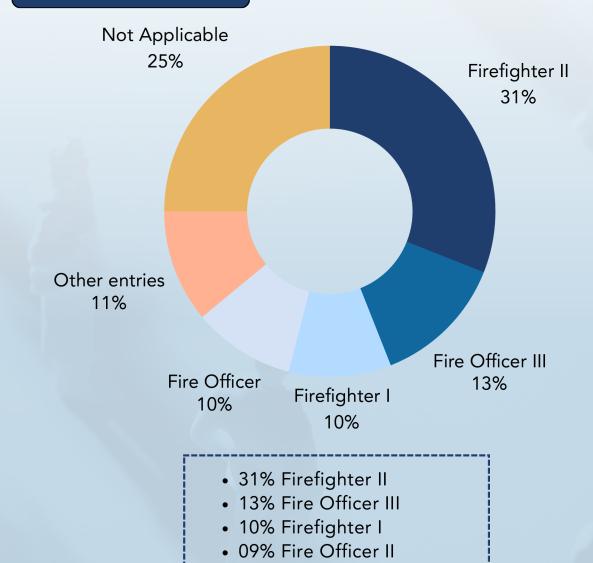


- 44% Paramedics
- 28% EMTs
- 15% Instructors/Coordinators
- 8% MFR (Medical First Responders)
- 3% A-EMT (Advanced EMT)
- 2% other





#### Fire Certification:



11% Other entries25% Not Applicable

#### Years of Experience

- Licenses issued as far back as 1990
- Clusters in recent certifications (2014–2024) suggest new professionals entering or recertifying, particularly in urban zones with larger training institutions





760 additional responses came from other counties across the state. 23 responses were noted as out-of-state or no response was given.

The following counties were categorized as urban: Wayne, Oakland, Kent, Genesee, Ottawa, and Washtenaw; Macomb was categorized as suburban and Alpena is distinctly rural. This distribution indicates that while the survey gathered significant input from rural providers, most responses were from EMS personnel working in urban or suburban areas, reflecting both densely populated systems and more isolated service zones.

#### **On-Duty Exposure**

- Urban: More likely to experience daily or weekly life-threatening calls
- Rural: Face high trauma exposure, but often rely on on-call systems with fewer overlapping personnel
- 33% Encounter life-threatening events weekly
- 13% Encounter life-threatening events daily

#### Job Satisfaction

- Agency satisfaction: 64% Satisfied or Very Satisfied
- Career satisfaction: 74% are satisfied overall, but satisfaction is slightly lower in rural areas





#### STRESS, BURNOUT, AND IMPACT ON PERSONAL LIFE

#### **Exposure to Trauma & Emotional Stress**

- 66% Experienced traumatic/distressing events in the past six months
- 93% Witnessed death or serious injury while on duty
- 54% Reported that work negatively affects their personal life

#### **Burnout**

- 38% Sometimes feel burnout
- 30% Rarely or never feel burnout
- 23% Often feel burnout
- 9% Always feel burnout

#### Sources of stress:

- Fatigue (17%)
- Leadership issues (13%)
- Lack of time with family/friends (12%)
- Administrative overload (11%)

#### Recovery

63% of respondents overall stated they have adequate downtime, yet rural personnel more often report inadequate rest between shifts





#### Coping mechanisms:



Sleep (18%) — Hobbies and exercise (combined 28%)

Nearly 70% of respondents noted having healthy boundaries between work and leisure time. When asked whether they had ever felt isolated or unsupported in managing their mental health within the EMS profession, 57% of respondents said no, indicating they felt adequately supported. However, a significant 43% reported feeling isolated or unsupported, highlighting a substantial portion of the workforce that experiences emotional disconnection or lack of resources.

This split reveals that while progress may be underway in some agencies or regions, there is still a critical need to strengthen mental health support systems, reduce stigma, and ensure consistent access to peer networks, counseling, and leadership engagement, particularly in high-stress or underresourced environments.

#### **Nutrition and Sleep Impacts**

18% reported sleep disturbances

12% linked improper nutrition to job demands

17% experienced burnout and persistent stress

#### Preparedness to Cope Emotionally

86% feel prepared

14% stated that they do not feel prepared; this was mostly rural staff with fewer agency-provided resources.





## MENTAL HEALTH, STIGMA, AND SUICIDE RISK

#### **Diagnosed Mental Health Conditions**



38% of survey respondents have been diagnosed with a mental health condition; some with co-occurring conditions:

- Anxiety 24%
- Depression 24%
- PTSD 17%
- Stress 12%
- Sleep disruption 10%
- Other 14%
- Prefer not to answer or unsure if there was a diagnosis 5%

Professional help-seeking behavior among respondents was nearly evenly divided, with 52% having sought assistance and 48% indicating they had not. When asked about their likelihood of seeking help if they noticed signs of declining mental health, 58% stated they would be likely or very likely to do so. However, nearly 24% were unsure, and approximately 19% reported they would be unlikely or very unlikely to seek professional support.

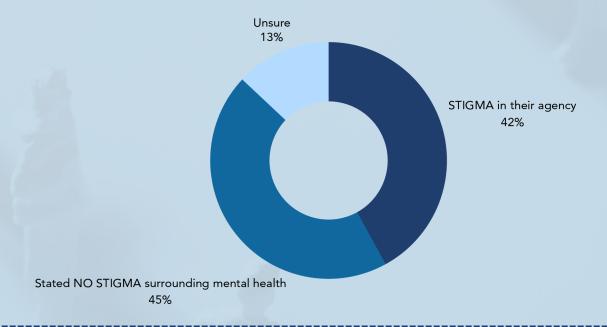
These findings suggest that while many respondents are open to seeking help, a significant portion of the EMS workforce remains hesitant or uncertain, underscoring the need for ongoing education, stigma reduction, and proactive outreach.





#### STIGMA AND BARRIERS

#### Stigma and Barriers



- 42% report there IS STIGMA in their agency
- 45% report there is **NO STIGMA** around mental health in their agency
- 13% were unsure if there were stigmas or barriers in their respective agencies

Over a third (33%) believed suicide prevention resources are insufficient in their region.

#### Respondents cited the following barriers to accessing services

- Lack of access to therapists
- Confidentiality concerns in small communities
- Fewer agency EAPs or wellness check-ins

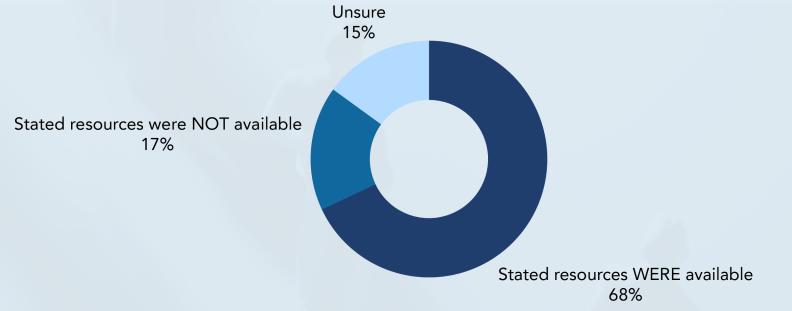




#### **Comfort Discussing Mental Health**

- Would discuss with coworkers: 62%
- Would not discuss with supervisors: 38%
- Not sure if they would discuss with supervisors: 11%
- Would not discuss with co-workers: 24%
- Were unsure if they would discuss with co-workers: 14%

#### **Availability of Resources**



- 68% Stated resources were available
- 17% Stated resources were not available
- 15% Were unsure if resources were available





A majority of respondents (68%) indicated they were aware of mental health resources available to them, such as crisis helplines or EMS-specific support services. An additional 15% reported being unsure, while 17% stated they were not aware of any such services.

Following up on resource awareness, respondents were asked to identify barriers they had encountered when attempting to access mental health care. Only 15% reported experiencing no barriers and 12% stated they had not needed to access services. The most cited barriers included scheduling conflicts (17%), financial constraints (18%), and other unspecified reasons (22%). Additionally, 15% reported experiencing stigma as a barrier to accessing care. This question received 2,018 responses, suggesting that some participants selected more than one barrier. A total of 41 respondents left the question blank.

Over the past year, respondents accessed a range of support services, including in-person therapy (32%), peer support (26%), telehealth services (16%), clergy (10%), Employee Assistance Programs (7%), and phone support lines (3%). A combined 6% reported using none of the listed services or selected "other." This question garnered 831 responses, with 611 left unanswered, indicating that some respondents chose multiple options.

For those who answered "No" to Question 36 (See Appendix 2), the most cited reason for not accessing services was no perceived need (53%). Other reasons included cost or financial concerns (11%), unspecified "other" reasons (11%), concerns about confidentiality and stigma (9%), lack of time (9%), and uncertainty about the usefulness of available services (8%). This question received 853 responses, with 517 left blank, again suggesting that some respondents selected more than one reason.





#### Suicide Exposure: EMS-Related

When asked if they had ever contemplated suicide because of an EMS jobrelated event:

- 9% have contemplated suicide due to an EMS-related event
- 24% due to non-work-related personal issues

#### **Exposure to Suicide: On and Off Duty**

- 49% know a colleague who has attempted suicide
- 51% know someone in EMS who died by suicide

When asked if they had ever contemplated suicide due to an EMS-related event, most respondents (86%) reported no. However, approximately 14% either answered yes or chose not to respond, indicating that a notable minority may be experiencing significant mental health challenges related to their role in EMS.

While a minority of respondents (9%) reported contemplating suicide due to an EMS-related event, a significantly larger portion (24%) indicated they had considered suicide because of non-work-related personal issues. This suggests that while the demands of EMS work can be a contributing factor to mental health struggles, personal life stressors may play an even more prominent role in suicidal ideation among EMS professionals. Additionally, 49% reported knowing a colleague who has attempted suicide, and 51% knew someone in EMS who died by suicide, highlighting the profound impact of suicide exposure within the profession. These findings underscore the urgent need for holistic mental health support systems that address both professional and personal challenges faced by EMS personnel.





#### Suicide Exposure: Non-EMS Related

When asked if they had ever contemplated suicide because of a non-job-related event:

- 70% said no
- 24% said yes
- 7% preferred not to answer

#### Suicide Exposure: Non-EMS Related, Colleague

- 75% know how to respond if they or a colleague experiences a crisis
- **25%** are unsure or unaware of how to respond, showing a clear training gap





## SOLUTIONS, TRAINING, AND POLICY RECOMMENDATIONS

#### **Mental Health Access & Barriers**

- Resources available: 68% said that they felt there were adequate resources available to them
- Barriers to access:
  - Cost/insurance (18%)
  - Scheduling conflicts (17%)
  - Stigma (15%)
  - Geographic distance (notably among rural EMS personnel) (18%)

#### **Training & Services Utilization**

- 46% attended mental health training provided within their agency
- 42% attended mental health training outside their agency
- Services used in the past year:
  - In-person therapy (32%)
  - Peer support (26%)
  - Telehealth (16%)
  - Clergy (10%)
  - EAP (7%)
  - o Other (9%)





#### Noted: Agency Engagement



What agencies are doing well:

- Training (18%)
- Positive work environment (16%)
- Supportive management (15%)

#### **Turnover Concerns**



- 44% are considering leaving in the next 5 years
- 35% are not considering leaving in the next 5 years
- 21% are unsure



#### Primary reasons:

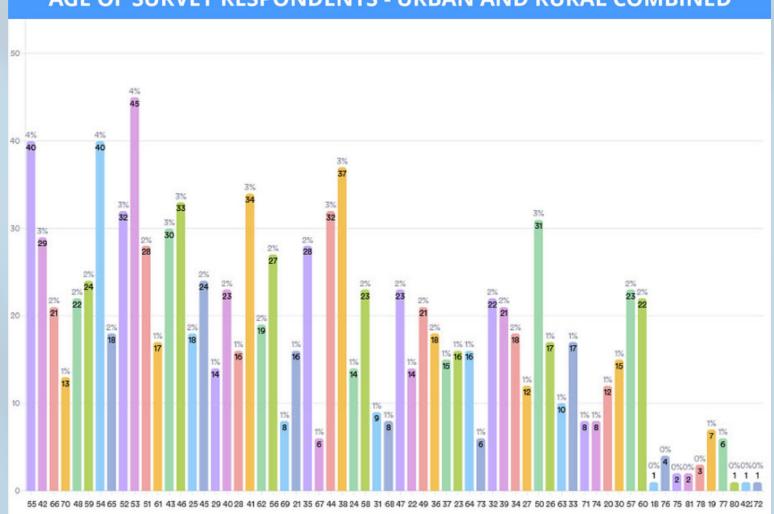
- Retirement (37%)
- Other non-specified reasons
  - Administrative/management 13%
  - Benefits/pay 12%
  - Career change 11%
  - Career advancement 10%





## APPENDIX 1: AGE DEMOGRAPHICS

#### **AGE OF SURVEY RESPONDENTS - URBAN AND RURAL COMBINED**







# **APPENDIX 2:**SURVEY QUESTIONS

PLEASE CONTINUE TO THE FOLLOWING PAGE FOR THE SURVEY INSTRUMENT



#### Rural & Urban EMS Survey

Michigan EMS professionals are encouraged to participate in a survey addressing challenges to mental wellness. Conducted by the Michigan Rural EMS Network with support from the Michigan Health Endowment Fund, this survey aims to improve resources and support for EMS teams. The survey takes about 3-5 minutes, and participation is voluntary, anonymous, and confidential. This survey is not intended to diagnose or treat medical or psychological conditions. For immediate support, contact the National Suicide Prevention Lifeline at 988, text HOME to 741741 for the Crisis Text Line, or call the Frontline Strong Together 24/7 - first responder helpline at 833-347-8766.

Gender
Please Select
Age
What is your current relationship status?
☐ Single
☐ Married
☐ Divorced
☐ Widowed
☐ Domestic Partnership
☐ Other
How would you rate this surrent relationship?
How would you rate this current relationship?  ☐ Very satisfied
□ Satisfied
□ Neutral
☐ Unsatisfied
□ Very unsatisfied
2 voly anodatonod
What is your primary occupation?
☐ Fire/EMS Field Supervisor
☐ Firefighter
☐ Fire/EMS Management
☐ Other Healthcare Professional
☐ Other occupation

What is your level of certification for Fire?
☐ Firefighter I
☐ Firefighter II
☐ Fire Officer I
☐ Fire Officer II
☐ Fire Officer III
☐ Fire Officer IV
□ Not Applicable
In what year did you receive your Fire Fighter certification?
What is your level of certification to license for EMS?
☐ MFR (Medical First Responder)
☐ EMT (Emergency Medical Technician)
☐ AEMT (Advanced EMT)
☐ Paramedic (EMTP)
☐ Instructor/Coordinator
Other
In what year were you licensed as an EMS practitioner?
What is the zip code for the primary agency where you provide services?
Please provide the name of the county of the primary agency where services are provided. Fill in the blank.
What is your agency structure? (If you work for more than one agency, consider your PRIMARY agency)
□ Volunteer Only
☐ Career Only
Combination/Mostly Volunteers
☐ Combination/Mostly Career

How would you rate your level of satisfaction with your current agency?
□ Very Satisfied
☐ Satisfied
□ Neutral
Dissatisfied
☐ Very Dissatisfied
How would you rate your level of satisfaction with your overall career?
□ Very Satisfied
□ Satisfied
□ Neutral
□ Dissatisfied
□ Very Dissatisfied
During a typical work shift, how frequently do you encounter life-threatening situations?
□ Daily
□ Weekly
□ Monthly
□ Rarely
/
Have you experienced a distressing or traumatic event in the past 6 months?
□Yes
□No
Do you feel prepared to handle the emotional aftermath of traumatic events?
Do you feel prepared to handle the emotional aftermath of traumatic events?
Do you feel prepared to handle the emotional aftermath of traumatic events?
Do you feel prepared to handle the emotional aftermath of traumatic events?  ☐ Yes ☐ No
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?
Do you feel prepared to handle the emotional aftermath of traumatic events?  ☐ Yes ☐ No  How often do you feel overwhelmed by the severity or volume of calls? ☐ Daily
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?  Yes
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?  Yes
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?  Yes No
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?  Yes No  How confident are you in your ability to recover emotionally after traumatic events?
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?  Yes No  How confident are you in your ability to recover emotionally after traumatic events?  Completely confident
Do you feel prepared to handle the emotional aftermath of traumatic events?  Yes No  How often do you feel overwhelmed by the severity or volume of calls?  Daily Weekly Monthly Rarely  Have you witnessed the death or serious injury of an individual while on duty?  Yes No  How confident are you in your ability to recover emotionally after traumatic events?  Completely confident Confident

How would you rate your on-the-job stress level?		
☐ No Stress		
Occasional stress		
☐ Not sure		
☐ Stressed		
Overwhelmed		
What are the primary sources of stress in	your job role? (Check all that apply)	
☐ Shift work and rotating schedules	Overtime and job demands	
☐ Risk of being injured	☐ Paperwork administrative duties	
Occupational health issues	☐ Social life limitations	
Leadership	☐ Less time with family/friends	
Observing traumatic events	☐ Fatigue	
□Yes	acts your personal life when you are not working?	
□No		
If you answered YES to #9, how does it a	affect your personal life? (Check all that apply)	
Relationship Concerns	Loss of Meaning or Purpose	
Burnout and Stress	Sleep Disturbance	
Improper Nutrition	Financial Concerns	
☐ Substance Use	Physical Health Concerns	
☐ Mental Health Concerns	Other	
Do you have enough downtime between	shifts to recover, unwind, or decompress?	
□Yes		
□No		
How often do you feel symptoms of burn motivation)?	out (e.g., exhaustion, irritability, or reduced	
□Never		
Rarely		
☐ Sometimes		
Often		
□ Always		

that apply)	ge stress and recover after a shift? (Check all
☐ Physical exercise	□Sleep
☐ Have a beer or glass of wine	☐ Pursue a hobby
<u> </u>	
Spend time with family/friends	Spend time outdoors
☐ Practice yoga or meditation	☐ Mindfulness or relaxation techniques
Have you ever been diagnosed with a mental he	alth condition?
☐ Yes	
□No	
Not sure	
☐ Prefer Not to Answer	
If you answered YES to #14, what was the diagr	nosis? (Check all that apply)
☐ Anxiety	Depression
☐ Post Traumatic Stress	☐ Bipolar (Mania Hyper-Activity)
☐ Sleep Disruption	☐ Diet and eating Issues
☐ Substance use	☐ Stress
☐ Prefer Not To Answer	Other
The second secon	
Have you ever sought professional help for stres	s, trauma, or any mentai neaith concerns!
Yes	
□No	
Do you feel comfortable discussing mental healt	th challenges with your coworkers?
Yes	
□No	
□ Not sure	
Do you feel comfortable discussing mental healt	h challenges with your immediate supervisor?
□Yes	
□No	
☐ Not sure	
Are mental health resources, such as counseling	g, Employee Assistance Programs (EAP), or
peer support, available and easily accessible at	your workplace?
□ No	
□ Not sure	
Do you feel there is any stigma around mental he	ealth in your workplace?
Yes	aidi iii yodi woi kpiace:
□ Yes	
□ Not sure	
— . tot sui c	

mave you established healthy boundaries between work and leisure time?
Yes
□No
Have you ever felt isolated or unsupported in managing your mental health in EMS?
Yes
□No
How likely are you to seek professional help if you notice signs of declining mental health?
☐ Very likely
, ,
Likely
□ Not sure
□ Unlikely
•
☐ Very unlikely
Have you ever contemplated suicide because of an EMS JOB-RELATED event?
□Yes
□No
☐ Prefer Not To Answer
Have you ever contemplated suicide because of a NON-JOB-RELATED event?
·
□ Yes
□No
☐ Prefer Not To Answer
Freter Not To Answer
Les a FMC calle de la lace de caller de la baseira de Calda
In your EMS role, do you know a colleague who has attempted suicide?
□Yes
□No
If you are yourd Vee how means?
If you answered Yes, how many?
The second control of
In your EMS role, do you know a colleague who has talked about wanting to hurt or kill
themselves?
Yes
□No
If you answered Yes, how many?

Do you know a colleague within EMS	who has died by suicide?
□Yes	
□No	
If you answered Yes, how many?	
Are there sufficient suicide prevention geographical area?	n resources available for EMS professionals in your
□Yes	
□No	
☐ Not sure	
If you or a colleague were experiencing seek help for yourself?	ng a mental health crisis, do you know how to assist them or
□Yes	
□No	
☐ Not sure	
Are you aware of any crisis helplines of Pes □ No	or support services for EMS?
□ Not sure	
What barriers have you experienced, apply)	if any, with accessing mental health care? (Check all that
☐ I have not experienced any	☐ Financial
☐ Scheduling	☐ Stigma
☐ Lack of knowledge	☐ Travel or Time Constraints
☐ I haven't needed to access	☐ Other
In the past year, have you accessed a	ny of the following services? (Check all that apply)
☐ In-person therapy	☐ Employee Assistance Program (EAP)
☐ Telehealth support	☐ Peer support
☐ Phone support line	☐ Clergy
Other	

If you answered NO, why haven't you accessed	any of these services?
☐ I did not need services	
☐ Unsure if services existed	
☐ Unsure if services would be helpful	
☐ Concerned about confidentiality and stigma	
☐ Services are not available or convenient in my are	ea
□ Cost/Financial	
☐ I don't have time to go	
Other	
Have you attended any employee mental health training provided by your agency?  Yes  No  Not sure  Have you attended any employee mental health training provided by an agency other than yours?  Yes  No  Not sure  What suggestions do you have to make mental health care more accessible for First	
Responders, specifically EMS?	
Type in your response	
Are you considering leaving your agency in the next 5 years?  Yes No No Not sure	
If you answered YES or Not Sure, what is or would be the primary reason? (Choose one)	
☐ Career/advancement	☐ Career change
☐ Benefits/pay	☐ Job demands
☐ Work conditions	☐ Administration/Management
Retirement	Other

What is your agency doing v that apply)	vell to strengthen and improve the work environment? (Check all
☐ Good management	☐ Promotes team attitude
☐ Positive work environment	☐ Competitive pay/benefits
☐ Opportunities for advanceme	ent
☐ Nothing	☐ Prefer Not To Answer
Other	
What could your agency do t	to improve support for mental health?
Type in your response	
Please provide any addition can be improved?	nal suggestions in which mental health care for EMS professionals
Type in your response	
cards. Please provide your drawing. Contact informati responses, maintaining ano	drawing of eligible completed surveys for five (5) \$200 Amazon gift email address and phone number if you wish to be included in the on will only be used to notify winners and will not be linked to survey nymity. Only licensed Michigan EMS professionals are eligible for the son is allowed. Contact information will be securely stored and the drawing is complete.
example@example.com	
Phone Number	
Please enter a valid phone number.	
	Submit